
RECEIPT OF LISTING AND QUOTATION NOTICE IN RELATION TO THE 2025 CHOO CHIANG PSP

The board of directors ("**Board**" or "**Directors**") of Choo Chiang Holdings Ltd. ("**Company**", and together with its subsidiaries, the "**Group**") refers to the Company's appendix to Annual Report 2024 dated 10 April 2025 ("**Appendix**") in relation to, *inter alia*, the proposed adoption of the 2025 Choo Chiang PSP.

Unless otherwise defined, capitalised terms used in this announcement shall have the same meaning as ascribed to them in the Appendix.

The Board is pleased to announce that the Company has, on 13 January 2026, received the listing and quotation notice ("**Notice**") from the SGX-ST for the listing and quotation of the new ordinary shares in the capital of the Company ("**New Shares**") which may be issued from time to time pursuant to the awards granted under the 2025 Choo Chiang PSP, subject to compliance with the SGX-ST's listing requirements.

The aggregate number of New Shares which may be issued under the 2025 Choo Chiang PSP, and all other share-based incentive schemes of the Company then in force (if any), shall not exceed 15% of the total number of issued Shares of the Company (excluding treasury shares and subsidiary holdings) on the day preceding the Grant Date.

The Notice is not to be taken as an indication of the merits of the 2025 Choo Chiang PSP, New Shares, the Company and/or its subsidiaries and their securities.

BY ORDER OF THE BOARD

Lim Teck Chuan

Executive Chairman and Chief Executive Officer

14 January 2026

This announcement has been reviewed by the Company's sponsor, SAC Capital Private Limited ("**Sponsor**"). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

The contact person for the Sponsor is Ms Charmian Lim (Tel: (65) 6232 3210) at 1 Robinson Road #21-01 AIA Tower Singapore 048542.